



SMHS Library Resources Introduction to our Strategic Plan

This strategic plan articulates the ways in which Library Resources will provide expertise in teaching critical information literacy, curating information sources, and prioritizing library services. Our goal is to provide partnership to support the needs of researchers, fulfill departmental learning goals, and meet or exceed accreditation standards for the programs of the UND School of Medicine & Health Sciences (SMHS) and the College of Nursing and Professional Disciplines (CNPD). Consultation with the SMHS and CNPD communities as well as program accreditation documents^{1,2,3,4,5,6,7,8} articulate the need for graduates to exhibit competency in critical information literacy, a facet of critical thinking, within their practice of life-long learning and pursuit of continuing excellence.

An increasing digital divide coupled with a rapidly shifting scholarly communication landscape increases the need for the awareness of the “systems of power that that shape the creation, distribution, reception [and equitable use]”⁹ of information that critical information literacy affords. This is particularly true for healthcare practitioners who do not have access to subscription evidence databases, such as those in rural areas or areas of low socioeconomic status.^{10,11,12} Additionally affected are populations such as Indigenous Peoples, whose ways of knowing have been historically excluded from the western and capitalist scholarly publishing system.

To meet this need for critical information literacy, all components of Library Resources must be strategically aligned. Therefore, the writing of this strategic plan was a collaborative effort involving all members of the Library Resources staff. Our process began with the iterative identification of departmental mission, vision, and values in conversation with our past departmental strategic plan¹³ as well as the 2018 SMHS Strategic Plan¹⁴, the 2017 One UND Strategic Plan¹⁵, the 2023 UND LEADS Strategic Plan¹⁶, and the Sixth¹⁷ and Seventh SMHS Biennial Reports¹⁸. We also carried out a literature review of current best practices for strategic planning across disciplines and comparable libraries’ strategic planning documentation. Concurrently, we surveyed our SMHS and CNPD community¹⁹ and completed original research on health sciences librarian curriculum-mapping and integration practices globally^{20,21,22,23}. Our finalized strategic plan reflects our commitment to empower evidence-based health care by facilitating curricula-embedded learning of critical information literacy competencies and skills. We ground this work in a foundation of theoretical knowledge and professional excellence interpreted through a mindset of sustainable professional and departmental growth.

¹ Liaison Committee on Medical Education, “Functions and Structure of a Medical School: Standards for Accreditation of Medical Education Programs Leading to the MD Degree,” March 2023, <https://lcme.org/publications/>.

² Accreditation Council for Occupational Therapy Education, “ACOTE Standards and Interpretive Guide,” 2018, <https://acoteonline.org/accreditation-explained/standards/>.

³ Commission on Collegiate Nursing Education, “Standards for Accreditation of Baccalaureate and Graduate Nursing Programs,” Amended 2018, <https://www.aacnnursing.org/Portals/0/PDFs/CCNE/Standards-Final-2018.pdf>.

⁴ Commission on Accreditation in Physical Therapy Education, “Accreditation Handbook,” Commission on Accreditation in Physical Therapy Education, accessed July 26, 2023, https://www.capteonline.org/faculty-and-program-resources/resource_documents/accreditation-handbook.

⁵ Council on Education for Public Health, “Criteria & Procedures - Council on Education for Public Health,” CEPH, accessed July 26, 2023, <https://ceph.org/about/org-info/criteria-procedures-documents/criteria-procedures/>.

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- ⁶ Association of College & Research Libraries, "Standards for Libraries in Higher Education," Text, Association of College & Research Libraries (ACRL), August 29, 2006, <https://www.ala.org/acrl/standards/standardslibraries>.
- ⁷ Association of College & Research Libraries, "Framework for Information Literacy for Higher Education," Text, Association of College & Research Libraries (ACRL), February 9, 2015, <https://www.ala.org/acrl/standards/ilframework>.
- ⁸ National Accrediting Agency for Clinical Laboratory Sciences, "NAACLS Standards for Accredited Programs," 2012, <https://naacls.org/NAACLS/media/Documents/2012Standards.pdf>.
- ⁹ Sara Sharun, "The Critical Information Literacy of Social Workers: Information Literacy as Interpersonal Practice," *Journal of Information Literacy* 17, no. 1 (June 6, 2023): 186–203, <https://doi.org/10.11645/17.1.3351>.
- ¹⁰ Piet van der Keylen et al., "The Online Health Information Needs of Family Physicians: Systematic Review of Qualitative and Quantitative Studies," *Journal of Medical Internet Research* 22, no. 12 (December 2020): e18816.
- ¹¹ Kevin Ross, "Council Post: Solving America's Digital Divide," *Forbes*, accessed August 16, 2023, <https://www.forbes.com/sites/forbestechcouncil/2022/08/19/solving-americas-digital-divide/>.
- ¹² Emily a Vogels, "Digital Divide Persists Even as Americans with Lower Incomes Make Gains in Tech Adoption," *Pew Research Center* (blog), accessed August 16, 2023, <https://www.pewresearch.org/short-reads/2021/06/22/digital-divide-persists-even-as-americans-with-lower-incomes-make-gains-in-tech-adoption/>.
- ¹³ Library of the Health Sciences Staff, "2015 Strategic Plan - UND Library of the Health Sciences" (University of North Dakota School of Medicine and Health Sciences, 2015).
- ¹⁴ Approved by Faculty Council (FC), "UND School of Medicine & Health Sciences Strategic Plan (2018-2023)," accessed July 26, 2023, <https://med.und.edu/about/purpose-plan-diversity.html>.
- ¹⁵ Strategic Planning Committee, "One UND Strategic Plan (2017-2022)," accessed July 26, 2023, <https://und.edu/about/strategic-plan/one-und.html>.
- ¹⁶ Strategic Planning Committee, "UND LEADS Strategic Plan," accessed July 26, 2023, <https://und.edu/about/strategic-plan/index.html>.
- ¹⁷ UND School of Medicine & Health Sciences Advisory Council, "Health Issues for the State of North Dakota: Sixth Biennial Report (2021)," 2021, https://med.und.edu/about/publications/biennial-report/_files/docs/sixth-biennial-report.pdf.
- ¹⁸ UND School of Medicine & Health Sciences Advisory Council, "Health Issues for the State of North Dakota: Seventh Biennial Report (2023)," 2023, https://med.und.edu/about/publications/biennial-report/_files/docs/seventh-biennial-report.pdf.
- ¹⁹ Library Resources, "UND SMHS Library Resources User Survey [Unpublished Survey]" (University of North Dakota School of Medicine and Health Sciences, 2019).
- ²⁰ Francis Adyanga Akena, "Critical Analysis of the Production of Western Knowledge and Its Implications for Indigenous Knowledge and Decolonization," *Journal of Black Studies* 43, no. 6 (2012): 599–619.
- ²¹ Geoffrey Boyd, "Indigenous Knowledges and Scholarly Publishing: The Failure of Double-Blind Peer Review," *Pathfinder: A Canadian Journal for Information Science Students and Early Career Professionals* 2, no. 1 (April 7, 2021): 34–40, <https://doi.org/10.29173/pathfinder44>.
- ²² Fran M Collyer, "Global Patterns in the Publishing of Academic Knowledge: Global North, Global South," *Current Sociology* 66, no. 1 (January 1, 2018): 56–73, <https://doi.org/10.1177/0011392116680020>.
- ²³ Lorinda Riley et al., "Wrangling the System: How Tenure Impacts Indigenous Research," *Environment and Planning* 2, no. 1–2 (March 1, 2023): 38–55, <https://doi.org/10.1177/26349825221142290>.